

Board of Governors

Agenda

For the meeting to be held on Tuesday, 16 March 2021 at 10.00am via Teams

SECTION A – COMMITTEE BUSINESS					
10:00	1.	Apologies for absence, announcements and declarations of interest Notification of any other business.			
10:05	2.	Minutes of the Meetings held on: 24 November 2020 8-9 February 2021	BG 2021 15 Appendix 1 Appendix 2		
10:10	3.	Matters Arising Reports 24 November 2020 8-9 February 2021 	BG 2021 16 Appendix 1 Appendix 2		
10:15	4.	Approval of Recommendations from Committees: Governance and Nominations Committee meeting of 25 January 2021	BG 2021 17		
		Committee Membership 2021 Governance and Nominations Committee meeting of 25 February 2021	Appendix 1		
		Board of Governors Membership	Appendix 2		
SECTION B – UPDATES					
10:20	5.	Vice Chancellor's Briefing	BG 2021 18		
10:35	6.	Project 4ARM	BG 2021 19		
10:50	7.	 Property Update Decarbonisation Project Renewal of Fountain House Lease 	BG 2021 20 Appendix 1 Appendix 2		

11:05 8. CUC Higher Education Code of Governance 2020 – Recommendations for Implementation BG 2021 11:15 9. People and Organisational Development Strategy 2020-2025 BG 2021 11:15 9. People and Organisational Development Strategy 2020-2025 BG 2021 11:15 9. Break BG 2021 11:15 10. Action to tackle racial harassment BG 2022 11:45 11. Gender Pay Gap Report Ethnicity Pay Gap Report BG 2022 11:55 12. Board and Committee Dates 2021-22 BG 2022 12:00 13. Presentation from the Director of the London College of Music – Professor Nicholas McKay Presentation of Music – Professor Nicholas McKay 12:30 14. Competition and Markets Authority Review BG 2022 12:40 15. Apprenticeships Board • Meeting of 16 December 2020 BG 2022 16. *Academic Board • Meeting of 27 January 2021 BG 2022 SECTION E – STARRED ITEMS I2:50 17. Chairs' Briefing on Committee Activity BG 2022 *Audit and Risk Committee *Audit and Risk Committee I2:50 I7. Chairs' Briefing on Committee	22/ ion 23 24
11:159.People and Organisational Development Strategy 2020-2025BG 2021 Presentar11.25BreakImage: Strategy and Strategy 2020-2025Break11:3510.Action to tackle racial harassmentBG 2021 BG 202111:3510.Action to tackle racial harassmentBG 2021 BG 202111:4511.Gender Pay Gap Report Ethnicity Pay Gap ReportBG 2021 BG 202111:5512.Board and Committee Dates 2021-22BG 2021 BG 202112:0013.Presentation from the Director of the London College of Music - Professor Nicholas McKayPresentar of Music - Professor Nicholas McKay12:3014.Competition and Markets Authority ReviewBG 2021 BG 202112:4015.Apprenticeships Board • Meeting of 16 December 2020BG 2021 • Meeting of 27 January 2021SECTION E - STARRED ITEMSItems12:5017.Chairs' Briefing on Committee ActivityBG 2021	23 24
11:3510.Action to tackle racial harassmentBG 202'11:4511.Gender Pay Gap ReportBG 202'11:4511.Gender Pay Gap ReportBG 202'11:5512.Board and Committee Dates 2021-22BG 202'12:0013.Presentation from the Director of the London College of Music – Professor Nicholas McKayPresentationSECTION D – ACADEMIC MATTERS12:3014.Competition and Markets Authority ReviewBG 202'12:4015.Apprenticeships Board • Meeting of 16 December 2020BG 202'16.*Academic Board • Meeting of 27 January 2021BG 202'SECTION E – STARRED ITEMSItemsItems' Briefing on Committee ActivityBG 202'	24
11:4511.Gender Pay Gap Report Ethnicity Pay Gap ReportBG 202'11:5512.Board and Committee Dates 2021-22BG 202'12:0013.Presentation from the Director of the London College of Music – Professor Nicholas McKayPresentationSECTION D – ACADEMIC MATTERS12:3014.Competition and Markets Authority ReviewBG 202'12:4015.Apprenticeships Board • Meeting of 16 December 2020BG 202'16.*Academic Board • Meeting of 27 January 2021BG 202'SECTION E – STARRED ITEMS12:5017.Chairs' Briefing on Committee ActivityBG 202'	24
Ethnicity Pay Gap Report11:5512.Board and Committee Dates 2021-22BG 202112:0013.Presentation from the Director of the London College of Music – Professor Nicholas McKayPresentationSECTION D – ACADEMIC MATTERS12:3014.Competition and Markets Authority ReviewBG 202112:4015.Apprenticeships Board • Meeting of 16 December 2020BG 202116.*Academic Board • Meeting of 27 January 2021BG 2021SECTION E – STARRED ITEMS12:5017.Chairs' Briefing on Committee ActivityBG 2021	
11:5512.Board and Committee Dates 2021-22BG 202112:0013.Presentation from the Director of the London College of Music – Professor Nicholas McKayPresentationSECTION D – ACADEMIC MATTERS12:3014.Competition and Markets Authority ReviewBG 202112:4015.Apprenticeships Board • Meeting of 16 December 2020BG 202116.*Academic Board • Meeting of 27 January 2021BG 2021SECTION E – STARRED ITEMS12:5017.Chairs' Briefing on Committee ActivityBG 2021	25
of Music – Professor Nicholas McKay SECTION D – ACADEMIC MATTERS 12:30 14. Competition and Markets Authority Review BG 202' 12.40 15. Apprenticeships Board BG 202' • Meeting of 16 December 2020 BG 202' BG 202' 16. *Academic Board BG 202' • Meeting of 27 January 2021 BG 202' SECTION E – STARRED ITEMS ITEMS 12:50 17. Chairs' Briefing on Committee Activity BG 202'	
SECTION D – ACADEMIC MATTERS 12:30 14. Competition and Markets Authority Review BG 2027 12:40 15. Apprenticeships Board BG 2027 • Meeting of 16 December 2020 • Meeting of 16 December 2020 BG 2027 16. *Academic Board BG 2027 • Meeting of 27 January 2021 BG 2027 SECTION E – STARRED ITEMS BG 2027 12:50 17. Chairs' Briefing on Committee Activity BG 2027	ion
12.40 15. Apprenticeships Board BG 2027 • Meeting of 16 December 2020 BG 2027 16. *Academic Board BG 2027 • Meeting of 27 January 2021 BG 2027 SECTION E – STARRED ITEMS BG 2027 12:50 17. Chairs' Briefing on Committee Activity BG 2027	
Image:	26
16. *Academic Board BG 2027 • Meeting of 27 January 2021 SECTION E - STARRED ITEMS 12:50 17. Chairs' Briefing on Committee Activity BG 2027	27
SECTION E – STARRED ITEMS 12:50 17. Chairs' Briefing on Committee Activity BG 2027	28
*Audit and Risk Committee	29
Meeting of 1 March 2021 Append	ix 1
 * Finance Committee Meeting of 18 January 2021 Append 	i x 2
 *Governance and Nominations Committee Meetings from 10 December 2020 to 25 February 2021 	ix 3
Student Liaison Committee • Meeting of 25 February 2021 Append	i x 4
*Workforce Advisory Committee• Meeting of 19 November 2020• Meeting of 4 February 2021Append	
SECTION F – ANY OTHER BUSINESS	
13.00 18. Business that has been notified to the Chair at the start of the meeting.	

19.	Date of next meeting:	
	The next meeting of the Board is the Away Day on Tuesday, 11 May 2021 via Teams.	

Marion Lowe University Secretary and Chief Compliance Officer March 2021