



Context

he mean pay gap for the University has reduced this year to **6.89%**, a 1.5% reduction from 2017 which showed a gap of 8.43%. Figures provided by the Guardian show that in 2017, nine out 10 public-sector organisations paid men more than women, with an overall gender pay gap calculation is based on full bonus payments of 14%. The HE sector pay gap in 2017 was and not hourly pay. The payment was given 14.3%.

As part of its role and mission the University recruits large numbers of its own students in what are predominantly ambassadorial and support roles usually paid at the lower spinal points. Reflecting the student body gender gap can be attributed to this factor. By excluding this group, the University's mean pay gap reduces to 1.64%. Although we are pleased with this reduction, mainly due to increase numbers of female staff in senior roles, there still remains work to be

All staff in post who held substantive contracts with the University were given a 1.5% recognition award in view of the very successful year in terms of student satisfaction, financial stability and rises in reputation. The bonus payment gender gap is higher than the overall pay gap as the pro-rata to part-time staff and a higher percentage of female staff employed part-time. The bonus payment was paid as a percentage of salary and there was at the



Data

UWL mean and median gender pay gap - based on an hourly rate of pay



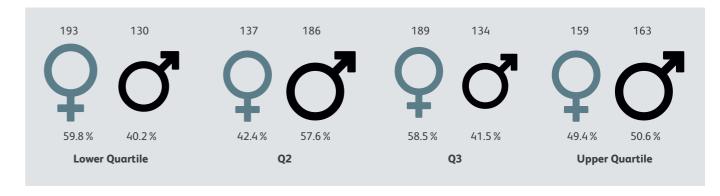
The data set in the above table includes all employees on full pay including hourly paid lecturers (HPLs), hourly paid support staff (HPSS) and the London College of Music (LCM) examiners on the snapshot date of 31st of March 2018 as is required by the calculations for the statutory mean and median gender pay gap reporting.

UWL bonus gender pay gap (mean and median data)



The base includes all employees employed on the snapshot date of 31st of March 2018 as required by the calculations for the statutory bonus mean, median gender pay gap reporting. Bonus paid relates to the 12 months preceding the snapshot date.

Proportion of male and female employees in each quartile of their pay distribution



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Action to reduce the gender pay gap

he University is committed to reducing the gender pay gap and indeed any inequalities for women within the workforce. As part of its ongoing work on equality and diversity it has already revised its Dignity at Work Policy and Procedure Training for managers has been delivered to instil an inclusive and positive work environment. Mandatory training on Equality and Diversity is in place for all staff and unconscious bias training has been held for all managers and is being rolled out across the institution.

The University is currently working to review its recruitment processes to ensure that UWL continues to attract and retain high calibre staff from a diverse range of backgrounds and also to review promotion and senior level appointments to ensure equality.

Having considered the data on the pay gap, the University is committing to:



- Review the **reward systems** to ensure that they are fair and equitable. This is already being undertaken for academic promotions and work is underway to develop effective pay progression for all staff and recognition for outstanding contributions. Work will also be undertaken in the forthcoming year to harmonise terms and conditions and pay scales to ensure greater equity across the University.
- Undertake further analysis of the data to ensure that there are no disparities between different schools and services and in the Senior Management Group.
- Review how any bonuses are given to ensure that they are fair and transparent ensuring that the University's Honorarium and Additional Payments policy is fit for purpose.

Professor Peter John Vice-Chancellor and Chief Executive

Patr.

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